

Public Services Ombudsman for Wales Declaration of Interests 2022-2023

Role: Chief Operating Officer & Director of Improvement

I hereby declare the following interests:

Category	Declaration
Employment:	No other employment
Interests within the PSOW's jurisdiction:	None
General business interests:	None
Other Interests (including those organisations which may have links to PSOW):	None
Interests of close family members, associates or persons living in the same household who have interests related to the PSOW's role and remit:	None
Other matters to note:	None

Office Use Only:

Declarations of Interest Accepted: